Better homes, better lives



# Annual Report to Tenants

**Loretto Housing Association** Highlights and performance 2019/20









Welcome to the Annual Report to Tenants for 2019/20. You'll find information about our performance over the year and what we achieved by working with our tenants and communities.

The report is based on the key indicators we give the Scottish Housing Regulator.

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### Welcome from Loretto Housing Chair Douglas Robin

The unprecedented events in March 2020 challenged Loretto – our communities, tenants and staff – as never before. But while the coronavirus crisis overshadowed the year, and will continue to do so for a long time to come, Loretto responded in the interests of its customers and staff.

The crisis necessitated a temporary halt to many of our activities, including our investment and new build programmes. However, we built a further 56 homes over the financial year, invested £1.6m in planned improvements to existing homes and supported five people from our homes into work or training.

Landlord self-assurance is at the heart of the Scottish Housing Regulator's approach to regulation. An important element of this is our Annual Assurance Statement. We have assessed compliance against the relevant regulatory requirements and the Wheatley Group Board considered evidence at its meeting on 28 October 2020. The Wheatley Group Board has confirmed that all Registered Social Landlords which are part of Wheatley Housing Group Limited – GHA, Dunedin Canmore Housing, Cube Housing Association, Loretto Housing Association, West Lothian Housing Partnership, Barony Housing Association and Dumfries and Galloway Housing Partnership – comply with all relevant requirements set out in the regulatory framework. The full statement is available to view at **www.wheatley-group.com** We also comply with the Scottish Social Housing Charter. This Annual Report provides an assessment of our performance against the outcomes and standards.



The aftermath of the Covid-19 outbreak will continue to test us as an organisation in the months and years ahead. But our strong position as part of Wheatley Group, together with our Think Yes culture and our track record in adapting to even the most difficult of circumstances, mean we can face the future confident in our ability to respond to whatever challenges it brings.

Here are some of our highlights of the year.

## **Supporting our customers**

This year has been a difficult and challenging time for everyone.

At Loretto, we have been determined to support our tenants and communities in every way we can, particularly through the pandemic.

As well as the difficulties posed by the coronavirus crisis, almost a fifth of Loretto customers are now on Universal Credit (UC), an increase of 6% from last year.

We continued to support our customers through the challenges they faced, particularly around the five-week delay in getting their first payment.

This year we brought our money advice support staff together into a new dedicated UC team to provide even more targeted support, while we also seconded a staff member from the Department of Work and Pensions (DWP) to help improve the delivery of the benefit.

Our advisors helped customers in Loretto and the other housing associations in Wheatley claim over £11m in benefits they were entitled to last year, and over the next twelve months we will continue to do all we can to support customers cope with the difficulties posed by UC.

Working with Wheatley Foundation and Wheatley 360, we:

- created 10 opportunities for people from our homes to get into work or training, with five of our customers benefiting
- supported 76 new tenants with household budgeting, running a home and settling into their community through My Great Start;
- put food on the table in 21 homes through our EatWell service;
- gave 42 tenants up-cycled furniture through our Home Comforts service; and
- provided free books every month to 43 children under five in our homes through the Dolly Parton Imagination Library initiative.



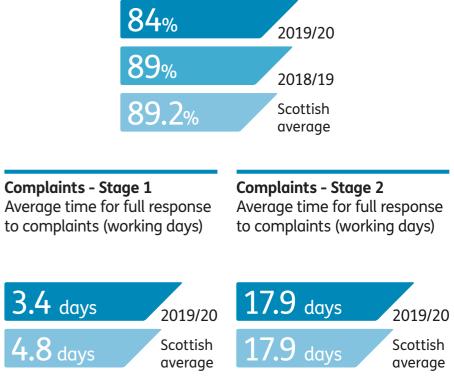


The Scrutiny Panel met with senior managers and staff to discuss how the Covid-19 pandemic has impacted services and was pleased to see additional support, such as EatWell food packages, increased money and benefits advice, technology for children and other support for the homeless being given to vulnerable tenants and families. The Panel fully supports these additional measures being implemented from day one of the pandemic. It was reassuring to know that no one was left behind.

**Medical adaptations** 

Average time to complete approved applications for medical adaptations (calendar days)





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When the coronavirus crisis struck in March, we massively expanded the help we provide to our vulnerable customers. Our emergency food service EatWell, for example, has delivered over 565 lifeline food packages to Loretto customers in need since the start of the crisis.

We know the pandemic and the challenges it has brought will be with us for some time. We remain committed to supporting our tenants and communities, now and through the uncertainties of the future.

#### **Overall satisfaction**

Tenants satisfied with the overall service

### **Improving our services**

Despite the economic challenges our communities continue to face, we can once again report a strong and improving performance in 2019/20 in many of the areas we measure. Overall customer satisfaction at Loretto remained strong at 84%. Although this figure is down from 89% the year before, we'll continue to focus on engaging and listening closely to our customers to try to improve on that for next year.

A total of 89% of Loretto tenants were satisfied with the quality of their home, while tenant satisfaction with the repairs service stood at 93%, up from 91% last year.

**89%** Tenants satisfied with the quality of their home







The Panel is pleased to see continued strong performance in overall customer satisfaction. Over the coming year we will monitor performance across all other aspects of customer satisfaction, including satisfaction with opportunities to participate and with rent as value for money.

In 2019/20, we also helped five people from our homes into work or training either through opportunities created by our investment and new-build contracts or through our employability schemes such as our Modern Apprenticeships.

Loretto Housing's work to convert a school at Buckley Street in Parkhouse also saw us nominated for Medium Development of the Year at the Homes for Scotland awards.



# Homes and communities

### **Building new homes**

Despite all the challenges we faced this year, Loretto built 56 new affordable homes over the year, all of which were for social rent.

Our completed new homes were 28 at Buckley Street in Glasgow and 28 at Muiryhall Street in Coatbridge.

### Investing in our homes

# In 2019/20, we delivered £1.6m of planned improvements in our homes and communities.

This included £507k on new kitchens for 84 tenants; £208k on new heating systems, fencing and doors; and £336k on new bathrooms and showers.

56 new homes built in 2019/20







We know local services and improvements are very important to tenants and we welcome the opportunity for tenants to improve their neighbourhoods. We will continue to review customer satisfaction with the management of neighbourhoods over the coming year.

### Improving our neighbourhoods

Creating clean, green and safe neighbourhoods where people are proud to live remained one of our priorities.

Wheatley's Community Improvement Partnership (CIP) – made up of seconded police and fire officers and our own staff – continued to work with Loretto communities to tackle anti-social behaviour, crime and fire safety.

Our refreshed Stay Safe campaign saw more than 3000 home fire safety visits carried out across Wheatley communities in 2019/20, with the total number of accidental fires in Wheatley homes falling by 10%.

**75%** Tenants satisfied with Loretto's contribution to the management of their neighbourhood

| Self-<br>contained<br>Stock                        |       |           |          |                 |                           |                                   |                                |                           |
|--|-------|-----------|----------|-----------------|---------------------------|-----------------------------------|--------------------------------|---------------------------|
| Stock<br>by type,<br>apartment<br>size and<br>rent | House | High rise | Tenement | 4 in a<br>block | Other flat/<br>maisonette | Total<br>wholly<br>owned<br>stock | Number<br>of lettable<br>units | Average<br>weekly<br>rent |
| 1 Apt  | 21    | 0         | 24       | 0               | 33                        | 78                                | 78                             | £102.69                   |
| 2 Apt  | 63    | 0         | 361      | 208             | 100                       | 732                               | 705                            | £95.02                    |
| 3 Apt  | 85    | 0         | 265      | 106             | 7                         | 463                               | 459                            | £90.94                    |
| 4 Apt  | 56    | 0         | 39       | 26              | 0                         | 121                               | 121                            | £94.61                    |
| 5 Apt +  | 14    | 0         | 3        | 5               | 0                         | 22                                | 22                             | £114.66                   |
| Total Self-<br>contained                           | 239   | 0         | 692      | 345             | 140                       | 1416                              | 1385                           | £94.38                    |

We resolved 100% of all anti-social cases reported to us in the past year.

Our Sector Leading Partnership with Keep Scotland Beautiful has now reached Phase 2 of our Audit and Assessment programme of our neighbourhoods. We are pleased Loretto's neighbourhoods achieved a four-star award, and will be working towards a five-star standard over the coming year.

Tenants' satisfaction with Loretto's contribution to the management of their neighbourhood was at 75%.

## **Your repairs service**

When the pandemic struck in March, we were only able to provide a restricted repairs service, with the safety of our tenants and staff always our top priority.

However, before then we continued working with City Building (Glasgow), jointly owned since 2017 by our parent company, to launch our MyRepairs service in September 2019 with the first phase of improvements for customers. These included:

- setting up a specialist repairs team within our customer contact centre, with full training delivered to 34 specialist callhandlers;
- introducing 'next day' appointments service and 'appointment reminder texts' to customers to help us reduce 'no access' levels; and

new guidance on medical adaptations, cyclical maintenance, the consent process for owners (including a review of communications with owners) and stair lighting renewals.



### A total of 89% of Loretto tenants were satisfied with the quality of their home.

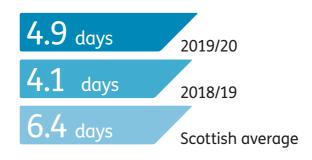
Tenant satisfaction with the repairs service stood at 93%, up from 91% last year.

We will continue working closely with our customers over the next 12 months to ensure they get as much value from their home and our services as they can.

Emergency repairs took an average of 3 hours, the same as last year. Non-emergencies took 4.9 working days, up slightly from last year's figure of 4.1 days.

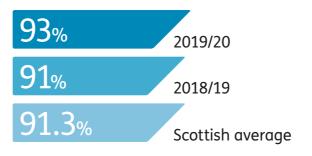
#### Non-emergency repairs

Average time to complete non-emergency repairs



#### **Repairs and maintenance**

Satisfaction with repairs or maintenance in last 12 months



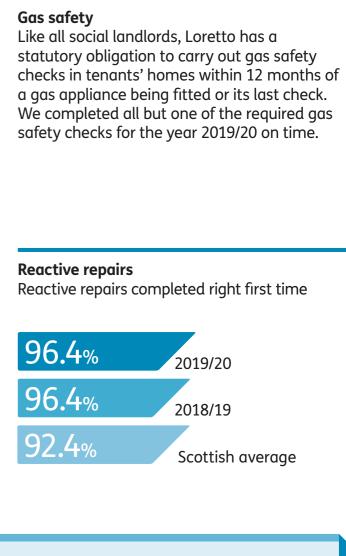


The Panel concluded their review of the repairs service from the customer point of view, including repairs completed right first time and quality of repair. Our aim was to identify what works well and identify areas for refinement that are now being actioned. We will continue to review customer satisfaction with other aspects of the service over the next twelve months.

A total of 96.4% of repairs were completed right first time, the same as last year.

We are continuing – under the current pandemic restrictions – to provide as wide a range of services as possible.

We are working hard to reintroduce a full repairs service as quickly as we can and when it is safe to do so.



## **Rent and value for money**

We understand many people will continue to face challenges as we live with the impacts of coronavirus.

That's why it's more important than ever that tenants feel their homes and services are good value for money.

In 2019/20 the percentage of tenants who felt the rent for their home represented good value for money was 77%, down from 80% the year before.

Moving on to Universal Credit caused unprecedented challenges for many of our customers and we worked hard to help them access support available and to pay their rent and other household bills. Our online discounts scheme, MySavings, continues to help customers make their money go further and cut the cost of their weekly shop.

Value for money Percentage of tenants who feel their rent is good value for

money

77%

80%

83.6%

Rent lost

being empty

0.6%

0.5%

1.2%

### Rent collected of total rent due

| 98.6% |
|-------|
| 98.8% |
| 99.3% |

**Re-let properties** Rent lost through properties to re-let properties

2019/20

2018/19

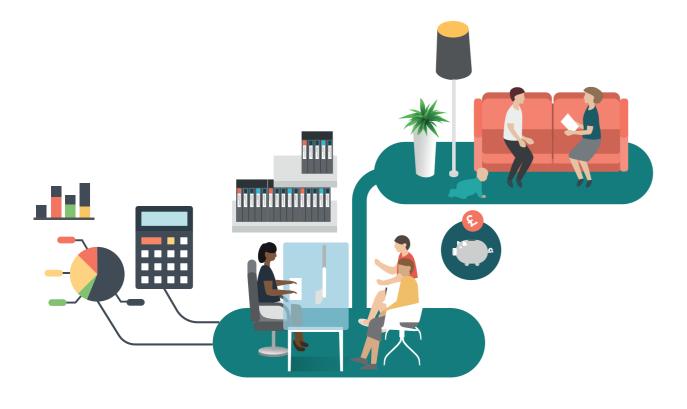
Scottish

average

Scottish average

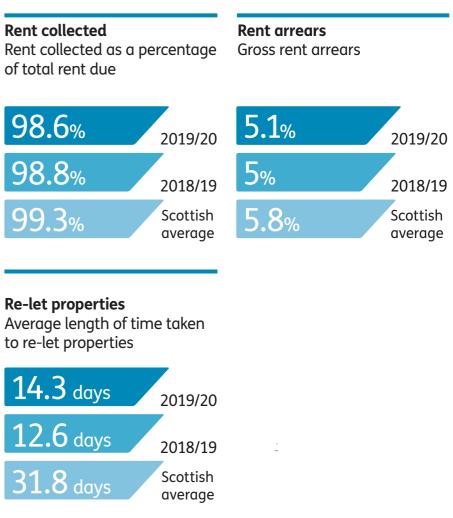
| 2019/20 | <b>14.3</b> day |
|---------|-----------------|
| 2018/19 | <b>12.6</b> day |

31.8 days



Our gross rent arrears stood at 5.1%, slightly up from 5% the previous year, while rent collection - at 98.6% - (last year 98.8%) remained steady despite the economic difficulties facing our communities.

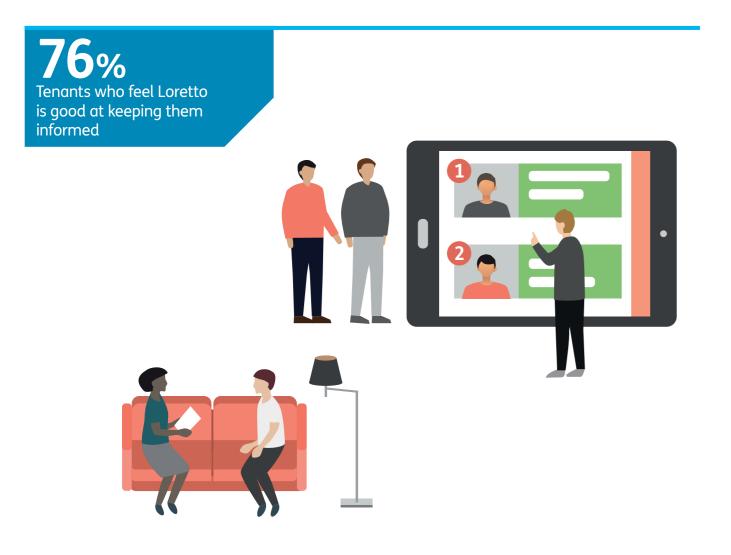
We will continue to do all we can to help our tenants overcome the challenges they face and ensure they feel their homes and services are good value for money.



# **Engaging with customers**

In what has been a difficult year for everyone, engaging more effectively with our communities became more important than ever.

At Loretto, we have been determined to engage with and support our communities in every way we can.



Are you happy with how information is presented in this report? We can use your feedback to help improve things for other people. Email us at talk@lorettoha.co.uk or phone us on 0800 952 9292.

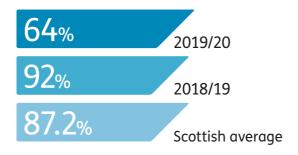
We engaged with more people online than ever before. Almost 1700 people followed our Loretto Housing Facebook and Twitter pages – an increase of more than 300 people on last year. Our housing officers introduced new ways of talking with customers online, for example through Whatsapp and Zoom.

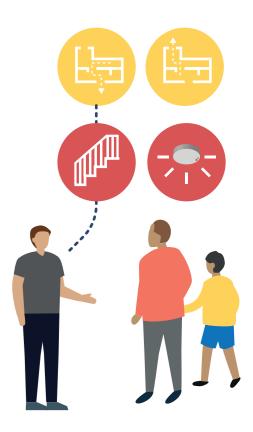
We continued to support our customers to get online. The past year saw a 29% increase in the numbers of customers engaging with us online.

The percentage of tenants who felt Loretto was good at keeping them informed about their services and decisions was at 76%, down from 95%, while the percentage of tenants satisfied with opportunities to participate in decisionmaking stood at 64%, down from 92%. We'll continue to focus on engaging and listening closely to our customers to try to improve on these figures for next year.

Decision making

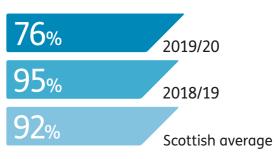
Percentage of tenants who were happy with opportunities to participate





#### Keeping you informed

Tenants satisfied with their landlord keeping them informed about their services and decisions



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